

**Columbia Pacific Coordinated Care Organization (CPCCO)  
Board of Directors Meeting  
November 21, 2022 Meeting Minutes**



The meeting was held in-person and via Microsoft Teams. Nine of the fifteen Board members attended: Jon Betlinski, Sherrie Ford, Tim Hennigan, Eric Hunter, Monica Martinez, Erin Skaar, Joe Skariah, Pam Cooper, and Nicole Williams.

The meeting was called to order at 9:11 a.m. with an established quorum. Minutes of the October 17, 2022 Board Meeting were approved.

**Topics and Action Items**

1. Board Performance Self-Evaluation

John Hankerson, Hankerson Consulting, provided a summary of the most current results of a director self-evaluation and compared the results to the findings of the same survey completed in 2020. Average overall effectiveness rating was 3.92 (out of 5 total possible). Board ratings of the six improvements implemented after the 2020 survey ranged from 4.07 to 4.36. Based on ratings of importance vs. effectiveness, the Board discussed several improvement opportunities, including: the Equity Committee work; formalizing the 'CCO Ambassador' role of the directors with community stakeholders; making the hybrid meetings more effective using better technology; specific work that that BOD members have authority to advance; BOD attendance at community events that feature CCO staff, and vice versa; and better preparation/communications for committee meetings. Next step will be for staff to take all the BOD input and make recommendations for Board approval at an upcoming BOD meeting.

2. CPCCO Strategic Planning

- a) 2022 Year in Review. Mae Pfeil and Nancy Knopf presented a high-level of 2022 work in support of the CCO's 2022-24 Strategic Plan focused on optimizing the delivery system and sustaining an essential social health network.
- b) Scanning the Horizon: 2023 and beyond. Nora Leibowitz, CareOregon Chief Strategy Officer, presented an overview of the major elements of the new CMS-approved 1115 Waiver. These include: supports for life transitions for people in custody, youth with special health care needs, and meeting social health needs for other specific populations such as the homeless or dual eligibles; new benefit entitlements for housing, food and climate events; infrastructure/capacity building outside the medical model; and increasing upstream/prevention investments for all OHP. In addition, all children up to age 6 will have continuous enrollment with all those > 6 having two-year eligibility.

Nora also presented an overview of the state's proposed Basic Health Program to reduce churn and increase coverage for those 138-200% of Federal Poverty Level (FPL), as well as the state's proposed options for the 2025 CCO Contract procurement. With a Legislative Option already on the table by Rep. Nosse, it is a reasonable possibility that the 2.0 CCO contracts will be extended two years, through 2026.

The Board brainstormed and prioritized opportunities and challenges posed to CPCCO by the new 1115 Waiver requirements, as attached to these minutes.

- c) Equity Preview for 2023. Kelly White, CPCCO Health Equity Program Specialist, updated the board on the more recent work of the Equity Committee related to Board Culture, Norms and Standards. This included a driver diagram for the opportunities to embed our member experiences into the Board's work, as identified at the September Board meeting. That meeting included our CAC

leadership in addition to board members. The next step in this work will be for the committee to prioritize, stage and develop a proposal for board review and discussion at an upcoming meeting.

### 3. Committee Reports

#### Finance Committee

- a) August YTD Financial Report. Steve Geidl, CCO Finance Director, presented the August financial report with the same themes as prior reports: 1) continued membership increases, 2) on-going low utilization of healthcare services, and 3) impacts to estimated gainshare. Highlights included: YTD membership increase of over 1,500 members with a total of over 34,000 members; -5% withhold on capitated premium, largely due to a liability accrual for service utilization less than the 85% minimum required by the state; 8% positive variance on CCO administrative expense; and net income of \$4.9 million, an 86% positive variance. Board discussion acknowledged that even if members are ready to return to care, workforce shortages limit capacity in primary care and behavioral health.
- b) 2023 Draft Budget. Steve presented a summary and detail for CPCCO's 2023 draft budget, with the caveat that the budget was predicated on certain assumptions, such as the mid-January end of the PHE, which are already not true. The budget predicts a .1% net surplus, or \$350,000, for the 2023 year.

### 4. Open Meeting/Action Items

By vote of the Directors present, the Board accepted the August 2022 YTD financial report as recommended by the Finance Committee.

By vote of the Directors present, the Board approved the four large grant proposals as recommended by the Large Grant Review Committee:

- a) Northwest Oregon Works – Behavioral Health Work Based Learning Career Pathway Program
- b) SAFE of Columbia County – Post Traumatic Growth Opportunities & Healing at the SAFE House
- c) United Way of Columbia County – Senior Volunteer Program
- d) NW Region Early Learning Hub – Dolly Parton Imagination Library

### 5. General Updates

Tillamook: Erin reminded the Board of the North Coast Housing Summit at Seaside Convention Center on December 6<sup>th</sup>. Jon noted appreciation for the opportunity to gather in person in celebration of the CCO's 10<sup>th</sup> anniversary.

Columbia: Joe mentioned the new county Public Health Director, Jaime Aanensen. Sherrie mentioned the launch of co-located mental health counselors at all the county's School Based Health Centers. Tim indicated that the live stream capabilities from first responders to EDs will be used for real-time communication between the Community Paramedic and primary care.

Clatsop: Pam mentioned that the county's HPSA score has been lowered, allowing the hiring of more primary care providers. Pam also noted several investments being made locally by Providence, including \$100,000 to CBH for their south-county clinic, \$100,000 for the Red Lion/900 S. Holladay housing project and ongoing funding for the Resource Desk staffed by CCA.

### 6. Adjourn

There being no further business to discuss, the meeting of the Board adjourned at 12:27 p.m. The Board moved into Executive Session.

