

**Columbia Pacific Coordinated Care Organization (CPCCO)  
Board of Directors Meeting  
September 19, 2022 Meeting Minutes**



The meeting was held in person in Columbia County and via Microsoft Teams. Eleven of the fifteen Board members attended: Nancy Avery, Jon Betlinski, Sherrie Ford, Henry Heimuller, Tim Hennigan, Eric Hunter, Monica Martinez, Viviana Matthews, Marlene Putman, Erin Skaar and Nicole Williams.

The following guests joined the Board: Candidate Melissa Busch, Senate District 16; CPCCO Community Advisory Council Leadership: Angelica Godinez, Margot Huffman, Holly Pennock and Susan Prettyman.

The meeting was called to order at 10:08 a.m. with an established quorum. Minutes of the July 18, 2022 Board Meeting were approved.

**Topics and Action Items**

1. Meet and Greet with Senate District 16 Candidate Melissa Busch. The Board hosted Candidate Busch for a brief overview of CPCCO's history, current structure and community health improvement priorities, with a deeper focus on our housing efforts. As a home health nurse in the county, Melissa has a deep understanding of the needs of those who are mostly homebound, and noted the issues of lack of transportation, housing and in-home behavioral health services as gaps in the service array. Discussion focused on how CPCCO is working to improve access to Non-Emergent Medical Transportation (NEMT) services; the work that CPCCO is doing with clinical partners to increase access and the footprint of behavioral health services across the region, and the importance of 'filling the pipeline' of healthcare workforce and looking at new delivery modalities such as telehealth. Among opportunities for partnership should Melissa be elected to office, the group discussed apprenticeship models/hands-on learning while at work, increased funding to close health care service gaps, including such services as in-home social work, removing red tape and more flexibility in state requirements. Despite striving for a global budget, the carve-in and carve out of services, such as Long Term Services and Supports (LTSS), creates problems getting needs met. Melissa noted that "our budgets are moral documents" pointing to what is important within government.
2. Health Equity: Board Norms Survey. Kelly White, CPCCO's Health Equity Program Specialist, presented an overview of the themes that emerged from the Board's responses to an equity survey prepared by the Equity Committee. The survey asked Directors their perspectives on individual board member equity journeys, the Board and community, Board culture/norms and Board Vision. Of the opportunities that emerged, the Committee believed it important to use this joint meeting of the Board and the CAC leadership to deepen the relationship and shared work between the CACs and the Board. In small groups, the leaders discussed how to incorporate the CAC perspectives more reliably into Board discussions and decisions, how to increase Board understanding of on-going CAC work, and how to assess the impact of Board decisions on members and their communities. The ideas and themes from the small groups were shared out; among many ideas, one that was repeated was to have the leaders meet more frequently than one time per year. The Equity Committee will review all ideas to develop a proposal for improving Board norms and practices on this important topic. The proposal will be shared with all at upcoming meetings.
3. Committee Reports

Finance Committee. June YTD Financial Report. Steve Geidl, CCO Finance Director, presented the June financial report. Highlights included: YTD membership increase of almost 1,200 members with a total of 33,800; -6% withhold on capitated premium, largely due to a \$15.8 million liability accrual for service utilization less than the 85% minimum required by the state; 8% positive variance on CCO administrative expense; 45% positive variance for net income, at \$3.2 million, largely due to the suppressed utilization mentioned above. Eric mentioned that there is a great deal of work internally at CPCCO to invest some of that surplus revenue into infrastructure and services that will benefit providers and members. Steve also reminded the Board that the state mandated SHARE commitment will be significant and volatile for 2022, given that all CCOs must use a formula to determine the amount that will be invested in the community.

b. Executive Committee. Mimi presented a brief update on status of the Red Lion project, including: the Purchase Sale Agreement (PSA) almost completed between the Seller and CareOregon; the upcoming Conditional Use hearing scheduled for November 1; and the creation of documents that will be provided to the Board to begin communications about the project after the 11/1 hearing, including a one-pager of the project, and talking points about salient aspects of the project. Those should be ready to distribute to the Board in the next few weeks. Mimi also reminded the Board of the upcoming Board Performance Self-Assessment which will be emailed to Directors this week.

4. Open Meeting/Action Items

By vote of the Directors present, the Board accepted the June 2022 YTD financial report as recommended by the Finance Committee.

5. General Updates

Tillamook: Jon updated the Board on a recent conversation he had with primary care clinics about the loss of behavioral health providers in the county and their desire for continued CCP investment in recruitment and telehealth options. Marlene noted that they are currently focused on the bivalent and flu vaccines for the community. She also indicated the upcoming location of the mobile van in north and south counties to provide dental services to members.

Clatsop: Viviana reminded the Directors about the acute shortage of housing in the county, with 1,000 homeless not counting those who are couch surfing. Clatsop Community Action is working with other organizations to increase the inventory of housing, including micro-housing, as well as a push to increase warming center capacity in time for the winter season. CCA is also hosting vaccine events and providing increased wraparound services for those in quarantine or isolation.

Columbia: Sherrie noted a new initiative that Columbia Health Services is working on with CPCCO leadership to co-locate mental health counselors in the five School-Based Health Centers in the county. They are also boosting their vaccination events for COVID and the flu and looking at how to extend family wellness services overall. She noted appreciation to CPCCO for 'having their backs' with supports during these difficult times.

There being no further business to discuss, the meeting of the Board adjourned at 12:34 p.m.