

Columbia Pacific Coordinated Care Organization (CPCCO)
Board of Directors Meeting
January 21, 2025 Meeting Minutes



The meeting was virtually via Teams. Eight of the twelve Board members attended: Nancy Avery, Jon Betlinski, Pam Cooper, Eric Hunter, Steven Manesis, Monica Martinez, Eric Swanson and Nicole Williams.

Vice Chair Nicole Williams called the meeting to order at 9:32 a.m. and established a quorum for the record. By a vote of the Directors present, the Board approved the November 18, 2024 Board of Directors meeting minutes.

1. Member Moment

Rachel Paczkowski, CPCCO Behavioral Health Director, shared two stories about housing collected during the narrative story process for the 2024 community needs assessment. The first was about the positive changes in demeanor and hope of an individual who got housing through Clatsop Behavioral Health. Pam reflected on the impact of the Hawk's Eye, and the clear pride of tenants with their new apartments in the building. The second story was about a deliberate decision to choose homelessness rather than a poisonous home situation, and the individual's sheltering at Helping Hands. Jon reflected on the dilemma posed in the story, but with a positive outcome thanks to Helping Hands.

2. Discussion and Engagement Items

Board Meeting Etiquette. Mimi shared the discussion at the Governance Committee following the November Board discussion about hybrid vs virtual vs in-person meetings. The committee discussed a couple of norms that would improve hybrid and virtual meetings, including timely response to meeting invitations and default to in-person attendance if possible. If not, norms related to use of the camera during Teams meetings would be helpful. Mimi also noted that governance protocols, including meeting attendance and documentation are very important and are subject to scrutiny by OHA.

CareOregon Network Operations. Brett Francesconi, CareOregon's new VP of Network Operations and Engagement, presented an overview of the different network management roles played by CPCCO staff vs. staff on his team at CareOregon. He presented a schematic that starts with operational excellence – called "brilliance at the basics" – and extends outward to access, quality improvement and ultimately population health. He shared 2025 areas of focus for his teams including an analysis of the CPCCO network to identify gaps and opportunities, streamlining network communications and member attribution/assignment including approaches for bulk reassignment to clinics based on engagement and quality. This 2025 work will be shared at the CPCCO Network & Quality meetings to ensure the involvement of our clinical partners. Brett also pointed to the creation of a Network Adequacy Work Plan, combining both the 'have-to' and the 'want-to' work for CareOregon and CPCCO. Discussion included how this is aligned with VBPs and the difference between network adequacy and network optimization.

Public Policy. CareOregon's Chief of Staff, Jeremiah Rigsby, provided a comprehensive overview of federal and state policy as we know it at this early stage, including the Republican Senate's ability to move large legislative proposals much more quickly with much more difficulty in the narrow Republican majority of the House. He outlined major federal deadlines, including fiscal spending and cuts, extension of the 2017 GOP tax law which will create a large 'pay for' possibly from Medicaid cuts. He

also laid out additional possibilities affecting Medicaid, including block grants, removing ‘able bodied adults’ from eligibility, spending caps, or work requirements. At the state level, Jeremiah outlined major House/Senate priorities including transportation, K-12 funding and renewal/extension of the Provider Tax which is critical to funding OHP. CareOregon is very focused on supporting the Provider Tax, but also looking at the timing and process for CCO 3.0 Procurement, the threats to the Healthier Oregon Program (HOP), and things to watch such as the Omnibus bill supporting new moms and newborns.

3. Committee Reports/Packet Review

Finance Committee. Steve Geidl presented the October 2024 YTD financial report, including the breakdown of membership between OHP, HOP and the Basic Health Plan, details from the income statement, including operating and net income, highlights from the balance sheet, funds available for the CPCCO investment portfolio, YoY medical cost trends, and the CareOregon and DCO Medical Benefit Ratios (MBRs). He also presented the major assumptions – membership, rate increases, gainshare and quality pool revenues, medical costs and Hawk’s Eye operations – leading to the 2025 CPCCO Budget. He noted the relatively rapid growth of non-OHP populations since January 2023, now at over 6% of total membership. He also provided the trends and PMPM rates since 2022. Overall, the estimated 2025 operating surplus is \$600,000.

Governance and Compliance Committee. Mimi presented the Chairs and members of each of the four Board Committees, including the addition of non-directors to the Network & Quality Committee. Marlene Putman, former Director, has agreed to serve on the committee, and Safina is soliciting Gina Seufert, COO at Adventist Tillamook, as well. Mimi also presented the Governance recommendation to accommodate inclement weather for travel by switching the annual in-person Board planning meeting to occur in October with the annual compliance training to occur in November as a virtual meeting.

CPCCO Housing Impact Fund Grant Request. Mimi pointed to the Alder Creek Commons funding request that was included in the Board packet as this will be an action item for the Board to approve or decline.

4. Action Items

By a vote of all Directors present, the Board accepted the October 2024 YTD financial report as recommended by the Finance Committee.

By a vote of all Directors present, the Board approved the 2025 CPCCO Budget as recommended by the Finance Committee.

By a vote of all Directors present, the Board approved the Housing Fund Request of \$360,000 for the Alder Creek Commons project in Nehalem Bay as recommended by staff.

5. General Updates/Round Robin

Tillamook: Eric S. updated the Board on the work to get DCI, a non-profit dialysis company, approved by OHA; they are hoping for approval and opening in February.

Clatsop: Pam shared that they are managing to continue services at the hospital, despite the nursing strike. Nicole concurred that CMH has seen negligible impact to them due to the strike. Steven shared that the new Coastal Family Health Center (owned by YVFWC) is under construction. Nicole shared that they have a new ENT provider starting in June.

Regional: Jon shared that he is stepping down at the Chair of the Oregon Psychiatric Physicians Association. Eric H. shared that CareOregon is focused on work in Salem, as well as management of revenues and expenses.

There being no further business to discuss, meeting was adjourned at 11:05 a.m.