Columbia Pacific Coordinated Care Organization (CPCCO) Board of Directors Meeting: July 15, 2019 Meeting Minutes



The meeting was held in Clatsop County. Nine of the eleven Board members attended: Bill Baertlein, Jon Betlinski, Sherrie Ford, Henry Heimuller, Eric Hunter (phone), Debbie Morrow, Marlene Putman (phone), Bruin Rugge and Erin Fair-Taylor.

Guests: three guests from the public attended to participate in the presentations section of the agenda.

The meeting was called to order at 10:08 a.m. with an established quorum. The Consent Agenda was approved by unanimous vote of the Directors present.

Topics and Action Items

- 1. Behavioral Health Update. The Board was briefed on the successes, challenges and opportunities related to the transition of the behavioral benefit from GOBHI to CareOregon on June 1st. Notably, there was no disruption in care for any member, which the Board applauded. There were confusing communications for providers between CareOregon and GOBHI, and there continue to be opportunities to help sort out the new accountabilities for Community Mental Health Programs (CMHPs) under the CareOregon business model. In process are a new value-based payment model, desired by the CMHPs, outcomes-based care treatment, and possible network expansion. The Board dashboard will include data for behavioral health starting in October; the Board requested follow-up on outcomes-based care, broader integration with primary care, and other evidence of full and successful transition of the benefit.
- 2. Q1 2019 Board Dashboard. The Board reviewed forecast to actual membership and revenue, year over year MBR, pharmacy and medical costs and trends, oral health utilization rates and NEMT rides, expenses and utilization. The Q3 dashboard will include utilization and engagement data for mental health and substance use treatment.
- 3. Executive Director's Report. The report included an overview of the CCO contract awards for 2020, the OHA evaluations of the RFA applications and next steps for remediation of deficiencies, the third-party readiness review process of all contract awardees, and upcoming work to provide input to OHA regarding the 2020 contract provisions and new administrative rules regarding CCOs. Columbia Pacific was one of eleven CCOs receiving a full five-year contract, and one of seven CCOs that passed all six areas of review: business administration, finance, care coordination and integration, clinical and service delivery, delivery system transformation and community engagement. The Board requested a copy of the full evaluation for Columbia Pacific.

4. Committee Reports

a) Nominating Committee. The committee recommended the follow directors: Pam Cooper to serve a first two-year term; Nancy Avery to serve a second two-year term; Bruin Rugge to serve an additional one-year term; and Debbie Morrow to serve an

- additional two-year term. The committee also recommended approval of the revised committee charter.
- b) Finance Report. This report was for the period May 2019 year to date, including membership, aggregate and sub-capitation revenues and expenses, medical expense trends, monthly operating income, accruals for the Quality Pool payment to CPCCO, and fund balances for clinical and community investments.
- c) Community Report. With the Regional Health Improvement Plan now complete and submitted to OHA, staff are now starting to work with partners on addressing the strategies in the RHIP, which are also completely aligned with the community engagement plan submitted in the RFA. Areas of focus include addressing trauma/building resilience, behavioral health, food access, housing supports, and transportation; the focus on access is also acknowledgement of the importance of the social safety net as vital to health and well-being. The Community Wellness Investment Fund application process, in support of the RHIP goals and strategies, will be opened for proposal submission at the end of July.
- d) Clinical Report. The report included a driver diagram of all the clinical excellence and equity work with provider partners, including new required trainings on cultural responsiveness, implicit bias and language interpretation services. The report also included a description of the full array of clinical quality work with clinics and the CAP, beyond the singular focus on achievement of incentive metrics. The aim and goals of the CAP where are presented to the Board; over the next five years, work to advance the CCO's clinical strategies will be fully integrated with the RHIP goals and strategies.
- 5. Presentations. The Board heard about local efforts that CPCCO helped fund, including the two following.
 - a. Clatsop Behavioral Health Crisis/Law Enforcement. The CBH executive director presented an overview of the two-year collaboration to move crisis stabilization services out of the hospital/ED and jail settings and into the communities. Of the total number of CBH crisis responses over that period, over 80% of individuals remained in community settings, with a 15-fold increase in jail diversions. In 2016, CBH reported over 4500 psychiatric inpatient days; by 2019 the number was reduced to just over 1000.
 - b. CODA Opioid Treatment Program. The immediate past and current executive directors of the Portland-based addiction treatment provider, CODA, presented an overview of the history of CODA, the types of individuals they serve, and their philosophy and working principles of deep collaboration with law enforcement, criminal justice and other agencies with overlapping populations. With the new Opioid Treatment Program being built in Seaside, CODA is hoping that the CCO will continue to build out the continuum of local treatments for substance use disorders. CODA is currently recruiting clinical staff, with the intent to open the facility in mid-October.

6. Action Items

- a. By unanimous vote of the Directors present, the Board approved the Nominating Committee recommendations and report.
- b. By unanimous vote of Directors present, the Board accepted the May 2019 Financial Report.
- c. By unanimous vote of the Directors present, the Board approved the budget for the Equity and Cultural Responsiveness training for clinic providers and staff.
- d. By unanimous vote of the Directors who did not abstain, the Board approved transitioning the financial risk of the NEMT benefit from Columbia Pacific CCO to CareOregon, to manage on behalf of the CCO, starting January 2020. Erin Fair Taylor and Eric Hunter declared a conflict of interest. Henry Heimuller abstained.
- e. By unanimous vote of the Directors present, the Board approved the budget to produce new curriculum and communication materials for OHP & Me.
- f. By unanimous vote of the Directors present, the Board approved new charters, as recommended by the relevant committee for: Clinical Advisory Panel, Compliance, Executive, Finance, Nominating and Regional Community Advisory Council.

7. General Updates:

- a. Henry Heimuller announced that July 17th is the opening day for Columbia County Fair and Rodeo.
- Sherrie Ford was recognized for her leadership developing an operational toolkit for rural clinics as part of her work with the CareOregon Primary Care Innovations Program.

There being no further business to discuss, the meeting adjourned at 1:53 p.m.