

Columbia Pacific Coordinated Care Organization (CPCCO)
Board of Directors Meeting: January 21, 2020
Meeting Minutes



The meeting was held in Multnomah County. Ten of twelve Board members attended: Nancy Avery, Bill Baertlein, Jon Betlinski, Pam Cooper (phone), Henry Heimuller, Eric Hunter, Debbie Morrow, Marlene Putman (phone), Bruin Rugge and Erin Fair-Taylor.

The meeting was called to order at 10:03 a.m. with an established quorum. The Consent Agenda was approved by unanimous vote of the Directors present.

Topics and Action Items

1. 2020 Work Planning and Investment Framework

Staff presented an example from the Clinical Advisory Panel of how we envision updating the Board prior to seeking investment funds in 2020 and thereafter, with the Regional Health Improvement Plan 2019 (RHIP) as the framework for all CPCCO strategic initiatives and investments. Starting in 2020, there will be a higher reliance on staff recommendations for investments than reliance on community-identified ideas for CCO funds. The Board reviewed and discussed all the fund pools from which to invest, matched against OHA requirements, and staff-proposed investment allocation percentages across the eight focus areas of the RHIP. The Board requested a pie chart of all CPCCO revenues and expenses, including for medical and administrative services and investment categories.

2. Board Job Description and Performance Assessment

The Board reviewed an overview of a 'coherent governance model' as well as school district performance assessment objectives, as a basis for allowing the Board to do a deep dive into their governance role as individuals and collectively. The Board discussed that the timing of this topic aligns well with the current work of the Nominating Committee, and there is value in doing a 'start/stop/continue' exercise of their work. The Board requested that staff present a specific proposal for moving this forward to the Nominating Committee.

3. Executive Director Report

Staff presented an overview of CCO meetings that have re-started in 2020, including meetings between the CCO executives and topics from the monthly CCO - OHA leadership meetings.

4. Board Third Quarter Dashboard

The Board reviewed membership, revenue and cost trends year over year and against forecast. The pharmacy cost trend is much higher than prior period, largely due to the 24% increase in specialty drugs. The dashboard is still missing data on behavioral health utilization; the Board requested that CPCCO's Behavioral Health Manager attend an upcoming meeting to provide an overview of efforts, challenges, successes and data since June 2019.

5. Committee Reports

a) Finance Committee. Bill and staff presented an overview of the committee's exploration into the best ways for CPCCO to support housing efforts across the region. The priorities for all three counties include increasing availability of permanent supportive housing and

transitional/shelter housing. The Board discussed their priority 'values' for the CCO's work: leveraging state/federal/other funds, addressing highest risk members and working on community priorities emerged as the top three. The committee recommended two specific next steps: provide 'seed funding' into a housing impact fund to move forward with some housing tools right now, such as paying for a housing stock 'developer,' and appoint the Finance Committee to act on an interim basis until the Board can review a full proposal at the March Board meeting.

b) Clinical and Community Reports. Staff presented an assessment that we will likely not earn more than 70% of our Quality Pool funds for 2019, despite on-going efforts. Two of the three counties have endorsed the CPCCO RHIP for shared efforts, with the third expected to endorse it soon. OHA requested some specific remediation in the RHIP annual update regarding work on specific issues and with specific entities, such as School Based Health Centers.

c) Equity Committee. Nancy presented an overview of committee work, including how to integrate with other state-directed equity work such as through OHPB. She also presented a revised Equity Committee Charter and three equity policies for adoption by the Board.

d) Nominating Committee Report. Debbie presented a Board Participation and Succession Plan that lays out expectations for Director participation, overall and through successive terms on the Board. The Board discussed the importance of the latter in particular, calling out the increased expectations of directors as they move through their terms. As discussed in the earlier topic related to Board performance, participation and commitment to the Board is crucial to our success, so the plan lays out expectations for full participation, including by telephone on the rare occasions when in-person attendance is not an option.

6. Action Items

- a) By unanimous vote of the Directors present, the Board approved the recommendations of the Finance Committee. Discussion included clarification of what will be presented for approval in March.
- b) By unanimous vote of the Directors present, the Board approved the recommendations of the Equity Committee.
- c) By unanimous vote of the Directors present, the Board approved the recommendations of the Nominating Committee.

7. General Updates

There being no general updates and no further business to discuss, the meeting adjourned at 1:53 p.m.